

City Council
Budget Worksession No. 1
For Fiscal Year 2022-2023

May 12, 2022



PRESENTATION OVERVIEW

- Objectives for Council Budget Worksession No. 1
- City Council's Program Priorities for 2023 Budget Development
- New Budget Needs By City Department (presented in alphabetical order)
- High Priority Capital Improvement Projects (CIPs)
- Preliminary Revenue Outlook & Funding Gap
 - General Fund: Property Tax, Sales Tax, & Other Fees
 - Water Utility Fund, Wastewater Utility Fund, & Storm Drainage Utility Fund
- November 2022 Bond Election for Roads
- Key Dates for Budget Development
- City Council's Direction for Fiscal Year 2023 Budget Development



DISCUSSION OBJECTIVES FOR TODAY

- City Council's Direction to Staff For Budget Worksession #1:
 Present <u>Unadjusted</u> Budget Needs of City Departments, Programs, and Services
- Each City Department Will Present "New" Budget Needs for FY 2023
- Seek City Council's Guidance and Direction on:
 - Preliminary New Budget Needs Identified by Departments (Unadjusted)
 - Priority Capital Improvement Projects (CIP) for FY 2023-2027
 - Bond Election for Roads & Other Projects
 - Balancing New Needs Versus Funding Gap
 - Property Tax Rates
 - Utility Rates
- Determine City Council's Budget Priorities for Fiscal Year 2023



PROGRAM PRIORITIES FOR 2023

- 1. Implement Strategic Plan for the November 2022 GO Bond Election:
 - Identify Major Roads
 - Prepare Cost Estimates & Tax Rate Impact
 - Public Education & Involvement
 - Call Election
- 2. Expedite Engineering, Design, Construction, & Completion of Capital Projects (CIPs)
- 3. Investment in Citywide Beautification Program
 - Maintain Gold Standard in Hays County for Keeping City Beautiful
 - Manicured Landscaping & Maintenance for All High Visibility Corridors
 - Colorful Flowers, Mulched Flower Beds, Trimmed Trees,
 - Right-of-Way & Median Maintenance (Frequent Mowing, Weed Eating, Edging, etc.)
 - Street Light Maintenance
- 4. Elimination of Blight & Dilapidated Structures
 - Empowering Code Enforcement
 - Safety & Code Compliance Inspections



NEW BUDGET NEEDS BY DEPARTMENT FOR FISCAL YEAR 2023 (in alphabetical order)

(PRELIMINARY ESTIMATES)



BUILDING DEPARTMENT \$57,470

| 1. | Permit Coordinator/Clerk (1) | \$ 4 | 47,718 |
|----|------------------------------------|-----------|--------|
| 2. | Training & Certifications | \$ | 7,000 |
| 3. | EnerGov Software User Licenses (4) | \$ | 2,352 |
| 4. | Food/Meals | <u>\$</u> | 400 |
| | TOTAL NEW BUDGET NEEDS: | \$ | 57,470 |



CITY COUNCIL - CHANGE IN BUDGET STRUCTURE

- 1. Separate Budget/Cost Center for Mayor & Six (6) Council Districts
- 2. Line-Item Budget Proposed for Each of the Seven (7) Budget/Cost Centers
- 3. Approved 2022 Budget for Mayor & Council Totaling \$224,928 Will Be Allocated Between the Seven (7) New Budget/Cost Centers
- 4. During Budget Deliberations, City Council May Make Amendments, to Increase/Decrease Line-Item Budgets Proposed for the Seven (7) Council Budget/Cost Centers
- 5. Line-Item Budget Will Include:
 - a) Compensation Per Charter
 - b) Travel City Business
 - c) Membership & Subscription
 - d) Mileage Reimbursement
 - e) Office Supplies
 - f) Food & Meals



CITY MANAGER'S OFFICE \$601,358

| 1. | Management Analysts (2) | \$ | 189,817 |
|-----|--|-------------|----------------|
| 2. | Local Government Fellow (2) | \$ | 160,622 |
| 3. | Grant Administrator (1) | \$ | 94,909 |
| 4. | Training & Conferences | \$ | 64,010 |
| 5. | Community Engagement Software System | \$ | 26,500 |
| 6. | SharePoint Record Retention System Consulting | \$ | 25,000 |
| 7. | Professional Dues (10) | \$ | 15,000 |
| 8. | Laptops (5) | \$ | 15,000 |
| 9. | Certification Programs (2) | \$ | 8,000 |
| 10. | Computer Software (Adobe, RingCentral, MSO365) | <u>\$</u> | 2,500 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$ (</u> | <u>601,358</u> |



CITY SECRETARY'S OFFICE \$359,581

| 1. | Open Records Officer (1) | \$ 80,602 |
|----|-------------------------------|------------------|
| 2. | Open Records Clerk (1) | \$ 67,952 |
| 3. | Records Retention Officer (1) | \$ 80,602 |
| 4. | Records Retention Clerk (1) | \$ 67,952 |
| 5. | Records Scanning | \$ 44,633 |
| 6. | Agenda & Minutes Software | \$ 10,000 |
| 7. | Fireproof Safe (2) | \$ 7,600 |
| 8. | Memberships | \$ 240 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$359,581</u> |



COMMUNICATIONS DEPARTMENT \$144,372

| 1. | Reclass Videographer to Senior Videographer | \$ | 10,621 |
|-----|--|------------|--------|
| 2. | Reclass Marketing & Multimedia Specialist to | | |
| | Senior Graphic Designer | \$ | 8,657 |
| 3. | Interns (3) | \$ | 6,000 |
| 4. | Training & Conferences | \$ | 5,800 |
| 5. | Video Production & Graphic Design Services | \$ | 10,000 |
| 6. | Printing Services | \$ | 17,110 |
| 7. | Advertising/Marketing | \$ | 45,000 |
| 8. | Groundbreaking & Ribbon Cutting | \$ | 15,000 |
| 9. | Camera, Lighting, & Accessories | \$ | 13,469 |
| 10. | Audio Equipment | \$ | 9,018 |
| 11. | Increases in Other Support Costs | \$ | 3,697 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$1</u> | 44,372 |



ECONOMIC DEVELOPMENT DEPARTMENT \$281,227

| 1. | Econ Dev Project Manager (1) | \$ | 76,671 |
|----|---------------------------------|-----------|-----------------|
| 2. | Strategic Plan | \$ 1 | 150,000 |
| 3. | Business Park Feasibility Study | \$ | 50,000 |
| 4. | Memberships | \$ | 3,000 |
| 5. | Mileage Reimbursements | \$ | 500 |
| 6. | Food & Meals | <u>\$</u> | 1,056 |
| | TOTAL NEW BUDGET NEEDS: | \$ 2 | <u> 281,227</u> |



EMERGENCY MANAGEMENT \$313,717

| 1. | Deputy Emergency Mgmt Coordinator (1) | \$ | 88,827 |
|----|---|-------------|----------------|
| 2. | Emergency Mgmt Planner (1) | \$ | 70,579 |
| 3. | Storm Shelter Reimbursement Program | \$ | 85,000 |
| 4. | Multi-Terrain Vehicles (2) | \$ | 29,063 |
| 5. | Portable & Mobile Radios (4) | \$ | 18,400 |
| 6. | Training & Conferences | \$ | 12,298 |
| 7. | Ruggedized Laptops (2) | \$ | 5,000 |
| 8. | Other Support Costs | \$ | 4,550 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$</u> : | <u>313,717</u> |
| 9. | Emergency Equipment & EOC Software (PD Bonds) | \$1 | ,796,662 |



ENGINEERING DEPARTMENT \$346,190

1. Traffic Engineer (1) \$ 96,190

2. Street Pavement Assessment Study \$ 250,000

TOTAL NEW BUDGET NEEDS: \$ 346,190

^{**} Major Capital Projects Shown in CIP



ENVIRONMENTAL SERVICES & TRADES \$730,132

| 1. | ES&T Technicians (5) | \$ | 257,292 |
|-----|---|-----------|---------|
| 2. | ES&T Crew Leader (1) | \$ | 61,580 |
| 3. | John Deere 310SL Backhoe (1) | \$ | 130,849 |
| 4. | New Leased Chevy Trucks (5) | \$ | 60,000 |
| 5. | ExMark Mowers 72" & 60" (4) | \$ | 51,996 |
| 6. | Equipment Maintenance & Repairs | \$ | 38,000 |
| 7. | Dump Trailer (1), Landscape Trailer (1) & Other Equipment | \$ | 34,516 |
| 8. | Electrical Repairs | \$ | 20,000 |
| 9. | Electrical & Plumbing Supplies | \$ | 20,000 |
| 10. | . Various Operational Support Cost Increase | \$ | 18,500 |
| 11. | Fuel for Vehicles & Equipment | \$ | 15,000 |
| 12. | Landscaping & Groundskeeping Supplies | \$ | 12,000 |
| 13. | . Zturf Chemical Sprayer/Spreader (1) | <u>\$</u> | 10,399 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$</u> | 730,132 |



FACILITIES MAINTENANCE \$816,233

| 1. | Lead Building Maintenance Technician (1) | \$ 64,363 |
|-----|--|----------------------|
| 2. | Building Maintenance Technicians (4) | \$ 189,335 |
| 3. | Maintenance Technician (1) | \$ 47,335 |
| 4. | Replace 6 HVACs at City Hall & Library | \$ 164,500 |
| 5. | Replace Flooring at City Hall | \$ 125,000 |
| 6. | VFW Building Repairs (Roof & Interior) | \$ 70,000 |
| 7. | Compact Pickup Trucks Leased (4) | \$ 54,600 |
| 8. | Wet Room Repairs at Public Works | \$ 40,000 |
| 9. | Restroom Cleaning Machines (4) | \$ 28,500 |
| 10. | Other Operational Equipment | \$ 32,600 |
| | TOTAL NEW BUDGET NEEDS: | \$ <u>816,233</u> |



FINANCIAL SERVICES DEPARTMENT \$5,464,009 (PRELIMINARY ESTIMATES)

| 1. | Economic Development Incentive Payments | \$ | 275,000 |
|----|---|------|-----------|
| 2. | Audit Fees | \$ | 18,500 |
| 3. | Bank Charges & Credit Card Processing Fees | \$ | 135,000 |
| 4. | Investment Advisory Fees | \$ | 20,000 |
| 5. | Property, Liability, & Workers Comp Insurance | \$ | 22,000 |
| 6. | Debt Service on \$37MM GO Bonds (Public Safety Ctr) | \$ 3 | 3,584,600 |
| 7. | Incode Work Order Module | \$ | 27,600 |
| 8. | GWI or Merit Pay (Avg CPI Increase 8.5%) | \$ | 530,000 |



FINANCIAL SERVICES DEPARTMENT \$5,464,009 (PRELIMINARY ESTIMATES)

| 1. | Staff City Attorneys (2) | \$ | 384,466 |
|----|--|-------------|-----------|
| 2. | Law Clerks (2) | \$ | 129,005 |
| 3. | Support Costs for City Attorney's Office | \$ | 50,000 |
| 4. | Staff Accountants (2) | \$ | 136,012 |
| 5. | Water Meter Technicians (2) | \$ | 106,597 |
| 6. | Reclassify Sr. Financial Analyst to Accounting Manager | \$ | 9,996 |
| 7. | Reclassify Utility Billing Supervisor to Manager | \$ | 8,683 |
| 8. | Reclassify Utility Billing Lead Clerk to Supervisor | \$ | 10,470 |
| 9. | Leased New Trucks (2) | \$ | 16,080 |
| | TOTAL NEW BUDGET NEEDS: | \$ <u>5</u> | 5,464,009 |



HUMAN RESOURCES DEPARTMENT \$582,753

| 1. | Compensation Administrator (1) | \$ 82,753 |
|----|-------------------------------------|------------|
| 2. | Classification & Compensation Study | \$ 200,000 |
| 3. | Pay Parity Implementation | \$ 300,000 |
| | TOTAL NEW BUDGET NEEDS: | \$ 582,753 |



INFORMATION TECHNOLOGY DEPARTMENT \$245,602

| 1. | Systems Analyst/Trainer (1) | \$ | 73,730 |
|----|---|------|---------|
| 2. | IT Support Lead (1) | \$ | 63,583 |
| 3. | Reclass System Administrator to Asst. IT Director | \$ | 28,289 |
| 4. | Microsoft Office 365 Suite Upgrade | \$ | 50,000 |
| 5. | Phone System Upgrade | \$ | 30,000 |
| 6. | Internet Contract Negotiations | \$ | TBD |
| | TOTAL NEW BUDGET NEEDS: | \$ 2 | 245,602 |
| 7. | IT Equipment for Public Safety Center (PD Bonds) | \$ | TBD |



LIBRARY DEPARTMENT \$33,715

| 1. | Reclass Library Asst. to Circulation Supervisor | \$ | 15,715 |
|----|---|-----------|--------|
| 2. | Study Carrels & Chairs (6 Sets) | \$ | 9,000 |
| 3. | Hoopla Digital Content | \$ | 5,000 |
| 4. | OverDrive Digital Content | <u>\$</u> | 4,000 |
| | TOTAL NEW BUDGET NEEDS: | \$ | 33,715 |



PARKS & RECREATION DEPARTMENT \$83,975,994

Summary of New Budget Needs

| • | 6 New Positions | \$ | 306,706 |
|---|---|--------------|------------------|
| • | 2 New Seasonal Positions | \$ | 7,114 |
| • | 1 Position Reclassification | \$ | 17,744 |
| • | New Leased Trucks (2) and 15-Pass Van (1) | \$ | 26,430 |
| • | Offroad Vehicles - Mules (3) | \$ | 37,500 |
| • | New Equipment | \$ | 407,000 |
| • | Various Other Support Costs | \$ | 35,500 |
| • | New CIPs | <u>\$ 83</u> | <u>3,138,000</u> |
| | TOTAL NEW BUDGET NEEDS: | <u>\$ 83</u> | 3,975,994 |



PARKS & RECREATION DEPARTMENT \$837,994

| 1. | Park Maintenance Technician (5) | \$ 243 | ,376 |
|-----|---|--------|------|
| 2. | Therapeutic Recreation Specialist (1) | \$ 63 | ,330 |
| 3. | Seasonal Recreation Aide (2) | \$ 7 | ,114 |
| 4. | Reclass Park Maintenance Tech to Program Cood | \$ 17 | ,744 |
| 5. | Portable Restroom With Generator & Water Tank | \$ 125 | ,000 |
| 6. | LED Mobile Screen | \$ 115 | ,000 |
| 7. | 96" (2) and 72" (3) Exmark Mowers | \$ 107 | ,500 |
| 8. | Leased 2500 Chev Trucks (2) and 15-Pass Van (1) | \$ 26 | ,430 |
| 9. | Offroad Vehicles - Mules (3) | \$ 37 | ,500 |
| 10. | Water Trailer(1) and Dump Trailer (1) | \$ 29 | ,000 |
| 11. | 60" Altoz Track Brush Mower | \$ 15 | ,500 |
| 12. | Recreation Software | \$ 10 | ,000 |



PARKS & RECREATION DEPARTMENT \$837,994

13. Mascot Costume \$ 6,000

14. Gaga Pits (2) \$ 5,000

15. Various Other Equipment \$ 29,500

TOTAL NEW BUDGET NEEDS: \$837,994





PARKS & RECREATION - CIP \$83,138,000

| 1. | Recreation Center Facility | \$ 80,000,000 |
|-----|--|-------------------------|
| 2. | Park Restrooms (5) | \$ 1,000,000 |
| 3. | Four Seasons/Brookside Park Improvements | \$ 850,000 |
| 4. | Pool Improvements | \$ 250,000 |
| 5. | Inclusive Playground | \$ 200,000 |
| 6. | Festive Lighting & Decorations | \$ 200,000 |
| 7. | Ballfield Lights & Improvements | \$ 175,000 |
| 8. | Aeration at Cool Springs & Linebarger Lake | \$ 160,000 |
| 9. | Citywide Park Irrigation System Improvements | \$ 70,000 |
| 10. | KRUG Improvements | \$ 58,000 |
| 11. | Office Building for Lake Kyle | \$ 40,000 |
| 12. | Various Other Park Improvements | \$ 135,000 |
| | TOTAL NEW CIP NEEDS: | \$ <u>83,138,000</u> |



PLANNING DEPARTMENT \$504,155

| 1. | Reclass GIS Analyst to GIS Manager | \$ | 12,100 |
|-----|--|---|-----------------|
| 2. | Reclass GIS Technician to GIS Analyst | \$ | 13,311 |
| 3. | Reclass Planning Tech to Project Dev Coordinator | \$ | 14,143 |
| 4. | Compensation Adjustment for Senior Planner | \$ | 7,260 |
| 5. | Economic Dev Plan Rewrite | \$ 3 | 360,000 |
| 6. | Econ Dev Consulting Services | \$ | 50,000 |
| 7. | Legal Services | \$ | 12,000 |
| 8. | Training & Conferences | \$ | 10,900 |
| 9. | Office Furniture | \$ | 10,000 |
| 10. | Increase in Other Support Costs | <u>\$</u> | 14,441 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$ </u> | 504,15 <u>5</u> |



POLICE DEPARTMENT \$5,009,009

Summary of New Budget Needs

| • | 2023 Meet and Confer Pay Increase (year 1 of 3) | \$ TBD |
|---|---|------------------|
| • | 37.5 New Positions | \$ 2,924,202 |
| • | New Equipment | \$ 974,600 |
| • | 3 Position Reclassifications | \$ 23,782 |
| • | 29 New Leased Vehicles | \$ 769,000 |
| • | New Software Systems/Upgrades | \$ 241,300 |
| • | Various Other Equipment & Supplies | <u>\$ 76,125</u> |
| | TOTAL NEW BUDGET NEEDS: | \$ 5,009,009 |



POLICE DEPARTMENT \$5,009,009

| 1. | 2023 Meet and Confer Pay Increase (year 1 of 3) | \$ TBD |
|-----|---|---------------|
| 2. | Patrol Officers (8) | \$ 651,882 |
| 3. | Sergeants (4) | \$ 422,860 |
| 4. | Corporals (4) | \$ 374,401 |
| 5. | Lieutenants (2) | \$ 237,254 |
| 6. | Detectives (2) | \$ 162,972 |
| 7. | Traffic Officers (2) | \$ 162,970 |
| 8. | K9 Police Officer | \$ 81,486 |
| 9. | Recruiting/Background Investigator (1) | \$ 81,486 |
| 10. | Training Coordinator (1) | \$ 81,486 |
| 11. | Telecommunicators (2) | \$ 114,151 |
| 12. | Neighborhood Services Division Supervisor (1) | \$ 71,737 |
| 13. | Code Enforcement Technicians (2) | \$ 100,391 |
| 14. | Animal Control Officers (2) | \$ 100,391 |



POLICE DEPARTMENT \$5,009,009

| 15. Administrative Asst-HR Specialist (1) | \$ 53,190 |
|---|---------------|
| 16. Fleet Manager & Equipment Procurement Technician (1) | \$ 58,403 |
| 17. Records Compliance/Custodian Technician (1) | \$ 55,847 |
| 18. Records Specialist (1) | \$ 50,028 |
| 19. Records Clerk (1) | \$ 47,497 |
| 20. Receptionist (1 Part-Time) | \$ 15,770 |
| 21. Reclass Telecommunicators (2) to Lead Telecommunicators (2) | \$ 14,520 |
| 22. Reclass Records Specialist to Senior Records Specialist (1) | \$ 9,262 |
| 23. Dispatch Overtime & Shift Differential | \$ 56,500 |
| 24. Radios (Mobile & Hand-Held) | \$ 513,000 |
| 25. Dispatch Consoles & Equipment | \$ 326,100 |
| 26. Axon OSP 7+ Premium Service | \$ 86,000 |
| 27. Various Other Software Programs | \$ 106,300 |



POLICE DEPARTMENT \$5,009,009

| 28. K9 Unit Support (Dog & Equipment) | \$ | 19,000 |
|---|-------------|----------|
| 29. FARO Crash Programs Software | \$ | 49,000 |
| 30. Replacement Leased Vehicles (10) | \$ | 300,000 |
| 31. New Leased Vehicles (19) | \$ | 469,000 |
| 32. Parks/Trails/Special Utility Vehicles (2) | \$ | 60,000 |
| 33. Various Other Equipment & Supplies | \$ | 76,125 |
| TOTAL NEW BUDGET NEEDS: | \$ 5 | ,009,009 |



PUBLIC WORKS DEPARTMENT \$4,847,638

Summary of New Budget Needs

| • | 7 New Positions | \$ | 475,140 |
|---|------------------------------|------|-----------|
| • | 3 Position Reclassifications | \$ | 25,722 |
| • | 3 New Leased 1-Ton Trucks | \$ | 51,876 |
| • | New Heavy Equipment | \$ 2 | 2,093,100 |
| • | New CIPs | \$ 2 | 2,201,800 |
| | TOTAL NEW BUDGET NEEDS: | \$ 4 | 1,847,638 |



PUBLIC WORKS DEPARTMENT \$2,645,838

| 1. | WWTP Division Manager (1) | \$ 97,363 |
|----|---|---------------|
| 2. | Pre-Treatment Program Manager (1) | \$ 76,513 |
| 3. | Drainage Foremen (1) | \$ 72,970 |
| 4. | Lead Pump & Motor Technician (1) | \$ 65,680 |
| 5. | Utility Locator (1) | \$ 55,613 |
| 6. | Drainage Technician II (1) | \$ 55,613 |
| 7. | Asst Wastewater Treatment Operator (1) | \$ 51,388 |
| 8. | Reclass ROW Inspector to Supervisor (1) | \$ 15,051 |
| 9. | Reclass Clerks (2) to Administrative Assistants (2) | \$ 10,671 |
| 10 | . On-Call Pay | \$ 20,000 |
| 11 | . VacTruck | \$ 445,000 |
| 12 | . Street Sweeper | \$ 350,000 |
| 13 | . Backhoe (2) | \$ 330,000 |
| | Continued | |



PUBLIC WORKS DEPARTMENT \$2,645,838

| 14. Patch Truck | \$ | 262,000 |
|---------------------------------|------|------------------|
| 15. Concrete Truck | \$ | 195,000 |
| 16. Pumper/Hauler Truck | \$ | 180,000 |
| 17. Radios | \$ | 50,000 |
| 18. Tack Wagon | \$ | 35,000 |
| 19. Trailer | \$ | 20,000 |
| 20. 60" Zero-Turn Mower | \$ | 17,500 |
| 21. Gas Powered Golf cart | \$ | 15,000 |
| 22. Leased New 1-Ton Trucks (3) | \$ | 51,876 |
| 23. New Water Meters | \$ | 150,000 |
| 24. Various Other Support Items | \$ | 23,600 |
| TOTAL NEW BUDGET NEEDS: | \$ 2 | <u>2,645,838</u> |

^{**} Major Capital Projects Shown in CIP



PUBLIC WORKS - CIP \$2,201,800

| 1. | Wastewater Pre-Treatment Program | \$ | 271,800 |
|----|---|------------|-----------|
| 2. | Yarrington & Lehman Pump Stations | \$ | 140,000 |
| 3. | Well #3 Chlorine Building | \$ | 40,000 |
| 4. | Water Line Replacement & Upgrades | \$ | 500,000 |
| 5. | Wastewater Line Replacement & Upgrades | \$ | 500,000 |
| 6. | Street Maintenance/Rehabilitation Program | \$ | 750,000 |
| | TOTAL NEW BUDGET NEEDS: | <u>\$2</u> | 2,201,800 |



HIGH PRIORITY PROJECTS FOR 2023-2027 \$226,085,600

| 1. | Micro Surfacing Street Improvement (each year) | \$ 500,000 |
|--|---|-----------------|
| 2. | Street Maintenance & Rehabilitation Program (each year) | \$ 750,000 |
| 3. | Sidewalk Rehabilitation Program (each year) | \$ 50,000 |
| 4. | Center Street Raised Median – RR Crossing | \$ 250,000 |
| 5. | Beautification Improvements Citywide (each year) | \$ 500,000 |
| 6. | Traffic Control Improvements (each year) | \$ 1,500,000 |
| 7. | Additional Lane Improvements for I-35 Southbound Frontage | |
| | @ Marketplace Avenue to Center Street | \$ 3,500,000 |
| 8. | Senior Activity Center (design) | \$ 250,000 |
| 9. | Arts in Public Places (each year) | \$ 50,000 |
| 10. Drainage Priority Projects (each year) | | \$ 500,000 |
| 11 | . Quail Ridge Drainage Improvements | \$ 500,000 |
| 12 | . Plum Creek Channel Improvements | \$ 9,000,000 |
| | | |



HIGH PRIORITY PROJECTS FOR 2023-2027 \$226,085,600

| 13. Citywide Festive Lighting & Decorations (each year) | \$ | 200,000 | | | |
|---|----|-----------|--|--|--|
| 14. Kyle Pool Improvements | \$ | 550,000 | | | |
| 15. Citywide Park Playground Improvements (each year) | \$ | 25,000 | | | |
| 16. Citywide Park Irrigation Improvements (each year) | \$ | 70,000 | | | |
| 17. Barton Park Improvements (New) | \$ | 60,000 | | | |
| 18. Four Seasons/Brookside Park Improvements (New) | \$ | 850,000 | | | |
| 19. Masonwood Park Improvements (New) | \$ | 35,000 | | | |
| 20. Park Video Camera System | \$ | 97,600 | | | |
| 21. Park Trail Master Plan | \$ | 50,000 | | | |
| 22. Park Restroom Improvements | \$ | 1,000,000 | | | |
| 23. Building for Lake Kyle | \$ | 40,000 | | | |
| 24. Ballfield Improvements | \$ | 100,000 | | | |
| 25. Ballfield Lighting Improvements | \$ | 75,000 | | | |
| Continued | | | | | |



HIGH PRIORITY PROJECTS FOR 2023-2027 \$226,085,600

| 26. Aeration at Cool Springs/Linebarger Lake | \$ 160,000 |
|---|------------------|
| 27. Inclusive Playground Improvements | \$ 200,000 |
| 28. KRUG Park Property Improvements | \$ 58,000 |
| 29. Recreation Center Facility | \$ 80,000,000 |
| 30. Downtown Mixed-Use Building | \$ 6,000,000 |
| 31. Water Line Upgrades & Replacements (each year) | \$ 500,000 |
| 32. Automated Metering Infrastructure Improvements | \$ 3,500,000 |
| 33. Water Tank Rehabilitation Program (each year) | \$ 500,000 |
| 34. Waterstone Water Tank Upsize | \$ 1,000,000 |
| 35. FM 1626 Water Tank & Pump Station | \$ 12,000,000 |
| 36. Yarrington & Lehman Pump Stations | \$ 750,000 |
| 37. Wastewater Line Upgrades/Replacements (each year) | \$ 500,000 |
| 38. Plum Creek Golf Course Wastewater Interceptor | \$ 2,400,000 |



HIGH PRIORITY PROJECTS FOR 2023-2027 \$226,085,600

| 39. Plum Creek Golf Course Reclaimed Water Line | \$ 900,000 |
|--|------------------|
| 40. North Trails Wastewater Upgrade to 36" | \$ 700,000 |
| 41. Four Seasons Wastewater Upgrade to 36" | \$ 890,000 |
| 42. Steeplechase Wastewater Upgrade to 36" | \$ 1,450,000 |
| 43. Dacy Wastewater Upgrade to 18" | \$ 575,000 |
| 44. WWTP Interceptor Phase I | \$ 3,900,000 |
| 45. WWTP Interceptor Phase II | \$ 2,950,000 |
| 46. Quail Ridge Wastewater Line & Liftstation | \$ 1,000,000 |
| 47. Waterleaf Wastewater Interceptor | \$ 2,500,000 |
| 48. WWTP Disc Filtration System | \$ 2,250,000 |
| 49. WWTP General Improvements & Rehabilitation (each year) | \$ 150,000 |
| 50. Public Safety Center Facility (2020 Bonds) | \$ 37,000,000 |
| 51. Kyle Regional Sportsplex (2020 Bonds) | \$ 7,000,000 |

Continued....



HIGH PRIORITY PROJECTS FOR 2023-2027 \$226,085,600

| 52. Plum Creek Trail (Emerald Crown Trail System 2020 GO Bonds) | \$ | 2,000,000 |
|---|------|-------------|
| 53. Gregg Clarke Park/Skate Park (2020 GO Bonds) | \$ | 1,000,000 |
| 54. WWTP Expansion Phase II to 9.0 MGD (Future CO Bonds) | \$ | 25,750,000 |
| 55. Uptown Retail Roads: Cromwell Street, Cultural Trails, & | | |
| Heroes Drive (Future TIRZ #2 Bonds) | \$ | 8,000,000 |
| TOTAL HIGH PRIORITY CIP FOR 2023-2027: | \$ 2 | 226,085,600 |



NOVEMBER 2022 GO BOND ELECTION

Eleven (11) Major Roadways in Kyle Totaling 15.4 Miles Including 2 Overpass:

1. <u>Bebee Road</u>: From I-35 Frontage Road to Goforth Road (2.7 Miles)

2. <u>Kyle Parkway</u>: From Bunton Creek Road to Kyle Parkway (0.6 Miles)

3. <u>Lehman Extension</u>: From Dacy Lane to Kyle Parkway (0.7 Miles)

4. Marketplace Ave: From FM 1626 to Marketplace Ave (0.6 Miles)

5. <u>Bunton Creek Road</u>: From Lehman Road to Porter Cove (1.2 Miles)

6. Goforth Road: From Bebee Road to RM 150 Ext. (2.2 Miles)

7. Windy Hill Road: From Cherrywood to I-35 Frontage Road (0.6 Miles)

8. RM 150W Extension: From Center Street to CR 158 (2.5 Miles/Overpass)

9. Kohlers Crossing: From Seton Parkway to Kohlers Crossing/Overpass (1.2 Miles)

10. Old Stagecoach Road: From Veterans Drive to Center Street (2.1 Miles)

11. Center Street: From Old Stagecoach Road to Main Street (1.0 Mile)



ESTIMATED NEW REVENUE

(PRELIMINARY ESTIMATES)



2022 PROPERTY VALUATIONS

(PRELIMINARY ESTIMATES) **

2022 Estimated Assessed Valuation (Net): \$ 5,653,438,034 **

2021 Assessed Taxable Valuation (Net): \$ 4,249,334,968 **

Estimated Increase From 2021: \$ 1,404,103,066 **

Estimated % Increase From 2021: 33.04% **

Information Based on 2022 <u>Preliminary</u> Certified Estimate and 2021 Assessment Roll Grand Totals (Supp #8) Provided by Hays County Appraisal District Dated April 20, 2022 and includes TIRZ #1&2.



NEW PROPERTY TAX REVENUE (PRELIMINARY ESTIMATES)

New Operating Tax Revenue @ Current Rate (\$0.3302): \$4,636,348 **

New Debt Tax Revenue @ Current Rate (\$0.1780): \$ 2,499,303 **

Estimated New Property Tax Revenue Increase @
 Current Tax Rate (\$0.5082): \$7,135,651 **

^{**} Information Based on 2022 Preliminary Certified Estimate Provided by Hays County Appraisal District Dated April 20, 2022 and @ Current Property Tax Rates.



NEW SALES TAX REVENUE

(PRELIMINARY ESTIMATES)

• 2023 Estimated Revenue Increase: \$ 1,950,000 +15.0%

• 2022 Sales Tax Budget: \$ 12,999,138

Actual Collections thru April 2022: \$ 7,996,945

% of Budget Collected thru April 2022:



OTHER GENERAL FUND REVENUE/FEES

(PRELIMINARY ESTIMATES)

2023 Estimated Revenue Increase: \$ 1,500,000 +10.4% (net)



RATE INCREASE FOR WATER & WASTEWATER UTILITIES

- Water Rate Increase: 4-Year Plan for ARWA Costs
 - 10.0% rate increase in FY 2021 (implemented)
 - 6.0% rate increase in FY 2022 (implemented)
 - 10.0% rate increase in FY 2023 (goal is to defer)
 - 8.5% rate increase in FY 2024
 - Contingent on final ARWA project costs, financing terms, & system growth
- Wastewater Rate Increase: 3-Year Plan
 - 10% rate increase in FY 2019 (implemented)
 - 10% rate increase in FY 2021 (implemented)
 - 8% to 10% increase in FY 2025 or FY 2026
 - Contingent on operating cost increases, timing of 9.0 MGD capacity expansion, and system growth



NEW WATER & WASTEWATER UTILITY REVENUE

(PRELIMINARY ESTIMATES)

- 2023 Estimated New Revenue
- 10.5% System Growth
- 0.0% Water Rate Increase
- 0.0% Wastewater Rate Increase

| Water Utility | \$ 1,557,150 |
|--------------------|--------------|
| Wastewater Utility | \$ 872,000 |
| Total: | \$ 2,429,150 |



NEW STORM DRAINAGE UTILITY REVENUE

(PRELIMINARY ESTIMATES)

2023 Estimated New Revenue:

| Residential | \$ | 79,500 |
|-------------|-------------|---------|
| Commercial | \$ | 90,400 |
| Total: | <u>\$ 1</u> | 169,900 |



SUMMARY OF NEW BUDGET NEEDS & NEW REVENUE & FUNDING SOURCES FOR 2023 (PRELIMINARY ESTIMATES)



2023 NEW POSITION REQUESTS - 87.5

| Department/Division | Part-Time | Full-Time | FTE Total |
|---------------------------------|-----------|-----------|-----------|
| Building | | 1.0 | 1.0 |
| City Manager's Office | | 5.0 | 5.0 |
| City Secretary | | 4.0 | 4.0 |
| Economic Development | | 1.0 | 1.0 |
| Emergency Management | | 2.0 | 2.0 |
| Engineering | | 1.0 | 1.0 |
| Environmental Services & Trades | | 6.0 | 6.0 |
| Facilities Maintenance | | 6.0 | 6.0 |
| Financial Services | | 8.0 | 8.0 |
| Continued | | | |



2023 NEW POSITION REQUESTS - 87.5

| Department/Division | Part-Time | Full-Time | FTE Total |
|------------------------|-----------|-----------|-----------|
| Human Resources | | 1.0 | 1.0 |
| Information Technology | | 2.0 | 2.0 |
| Parks & Recreation | | 6.0 | 6.0 |
| Police | 0.5 | 37.0 | 37.5 |
| Public Works | | 7.0 | 7.0 |
| TOTAL NEW POSITIONS: | 0.5 | 87.0 | 87.5 |



2023 NEW BUDGET NEEDS - \$245,058,955

| Department/Division | Total |
|---------------------------------|-----------------|
| Building | \$ 57,470 |
| City Manager's Office | \$ 601,358 |
| City Secretary | \$ 359,581 |
| Communications | \$ 144,372 |
| Economic Development | \$ 281,227 |
| Emergency Management | \$ 313,717 |
| Engineering | \$ 346,190 |
| Environmental Services & Trades | \$ 730,132 |
| Facilities Maintenance | \$ 816,233 |
| Financial Services Continued | \$ 5,464,009 |
| | |



2023 NEW BUDGET NEEDS - \$245,058,955

| Department/Division | | Total |
|--|------|---------------------|
| Human Resources | \$ | 582,753 |
| Information Technology | \$ | 245,602 |
| Library | \$ | 33,715 |
| Parks & Recreation (w/o CIP) | \$ | 837,994 |
| Planning | \$ | 504,155 |
| Police | \$ | 5,009,009 |
| Public Works (w/o CIP) | \$ | 2,645,838 |
| 2022 Road Bond Projects (11 Roads) | \$ | TBD |
| High Priority Capital Improvement Projects | \$ 2 | 226,085,600 |
| TOTAL: | \$ 2 | 245,058,95 <u>5</u> |



2023 NEW REVENUE/FUNDING ESTIMATES - \$213,624,701 (PRELIMINARY ESTIMATES)

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|--|-----------|-----------------|
| Revenue & Other Funding Source | Ε | stimated Amount |
| Property Tax | \$ | 7,135,651 |
| Sales Tax | \$ | 1,950,000 |
| Water/Wastewater (Includes Acc. Impact Fees) | \$ | 16,119,150 |
| Storm Drainage | \$ | 169,900 |
| Other Revenue | \$ | 1,500,000 |
| GO Bonds (Approved Nov. 2020) | \$ | 47,000,000 |
| Future CO Bonds (WWTP 9.0 MGD Expansion) | \$ | 25,750,000 |
| TIRZ #2 Bonds (Planned April/May 2023) | \$ | 8,000,000 |
| Nov 2022 GO Bond Election for 11 Major Roads | \$ | TBD |
| Future GO Bonds for Recreation Center | \$ | 80,000,000 |
| General Fund Contributions | \$ | 14,000,000 |
| American Rescue Funds | <u>\$</u> | 12,000,000 |
| TOTAL: | \$ | 213,624,701 |



2023 ESTIMATED BUDGET FUNDING GAP (PRELIMINARY ESTIMATES)

| Sources & Uses | Estimated Amount |
|---|--------------------|
| Estimated New Revenues & Funds | \$ 213,624,701** |
| (Less) Estimated New Budget Needs | (\$ 245,058,955)** |
| Estimated Budget Funding Gap: | (\$ 31,434,254)** |
| ** Does Not Include 11 Road Projects for Nov 2022 Bond Election | |



NEXT STEPS FOR BUDGET DEVELOPMENT

May 12, 2022: Budget Worksession #1: New Budget Needs (Thursday, Special Called Meeting)

• July 7, 2022: Budget Worksession #2: Preliminary Draft Budget (Thursday, Special Called Meeting)

July 25, 2022: Certified Property Valuations Due From HaysCAD

• July 28, 2022: Budget Worksession #3: City Manager's Proposed Budget (Thursday, Special Called Meeting)

August 16, 2022: Budget Worksession #4: Public Hearings, 1st Reading
 (Tuesday, Regular Meeting) Budget & Property Tax Rates

August 25, 2022: Budget Worksession #5: Public Hearings, 2nd Reading
 (Thursday, Special Called Meeting) Budget & Property Tax Rates



CITY COUNCIL'S BUDGET PRIORITIES & DIRECTION

- 1. Direction on New Budget Needs for:
 - a) New Positions
 - b) New Equipment & Vehicles
 - c) Other Operating Requests
- Any Changes in City Council's Line-Item Budget?
- Direction on New Capital Improvement Projects (CIP)
- 4. Direction on November 2022 Bond Election for Road Projects
- Direction on:
 - a) City Programs & Services
 - b) Property Tax Rates
 - c) Water Service Rates
 - d) Wastewater Service Rates
 - e) Storm Drainage Fees



